### CITY HOSPITALS SUNDERLAND NHS FOUNDATION TRUST COUNCIL OF GOVERNORS

### QUALITY REPORT 2016/17 – 6 MONTH MIDTERM REVIEW

**MARCH 2017** 

### 1. INTRODUCTION

The Quality Report is one of the key ways that the Trust demonstrates to the public and its stakeholders that its services are safe, effective, caring and responsive.

The report gives the Trust the opportunity to provide an open and honest assessment of the quality of services that is delivered to our patients. It includes information on how we have performed against key quality priorities that were identified last year, in consultation with key stakeholders such as our Council of Governors.

This report provides a high-level update on progress with each of our priorities and seeks to answer the following questions:

- What is our current position,
- If relevant, what are the reasons for being 'off target', and
- What are the actions agreed to get back on target

The full year end positions will be reported in the Quality Report 2016/17 to be published in June 2017.

### 2. OVERVIEW OF CURRENT PERFORMANCE

The following areas highlight where we are on track to achieve the targets set out in our quality priorities:

- Improvements to the reporting and investigation of hospital associated thrombosis,
- Reducing the number of patients falls that result in serious injury,
- Reviewing patient deaths through the mechanism of the Mortality Review Panel,
- Reducing the number of avoidable cardiac arrests,
- Improving the in-hospital management of patients with dementia, and
- Increasing the number of staff participating in the Staff Friends & Family Test.

The following areas highlight where clinical teams have told us that targets are not currently being achieved and further action is now required:

- Reducing the number of hospital acquired pressure ulcers, and
- Improving the assessment and management of patients with sepsis.

For some other priorities performance will not be known until publication of national reports, i.e. national patient experience report 2016.

### 3. RECOMMENDATION

The Council of Governors is asked to:

- Note the position against each of the Trust quality priorities 2016/17,
- Comment on the actions that are being taken to correct and improve performance, where relevant.

**Gary Schuster** 

**Clinical Governance Manager** 

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# QUALITY REPORT 2016/17 6 MONTH MID-TERM REVIEW

## INTRODUCTION

A Quality Report is a report about the quality of services provided by an NHS healthcare provider which is published annually and made available to the public. These formal documents help the pubic, patients and others to understand;

- what healthcare organisations are doing well,
- where improvements in clinical and service quality are required,
- an organisation's priorities for improvement for the coming year, and
- how an organisation has involved people who use their services, staff, and others in determining these priorities.

Each Quality Report includes details about quality priorities that the Trust has agreed to measure, monitor and report in the year. These align to the national dimensions of quality; patient safety, clinical effectiveness and patient experience.

This paper provides an update on progress with the Trust quality priorities for the first 6 months 2016/17 (April – September 2016).

## **RECOMMENDATION**

Council of Governors is asked to note and accept the 6 month review of our quality priorities 2016/17.

Gary Schuster Clinical Governance Manager

John K

## Clinical Quality Priorities 2016/17

	PATIENT SAFETY	Measured by	Monitored by	Reported to
Н	Reduce the number of hospital acquired pressure ulcers (HAPU)	Open & Honest Report	Tissue Viability Group	cese
	Lead Contact(s): Debbie Cheetham – Lead Nurse Patient Safety			
	Target: Reduce avoidable category 2-4 HAPU by 25% in 2016/17 (and over the following 2 years)			

### **Current Position**

- The Trust has agreed a Pressure Ulcer Improvement Plan (2016-1019) which outlines the strategies to reduce the incidence of hospital acquired pressure ulcers (HAPUs) over 2016-2019
- The improvement goal for CHS is a 25% reduction in avoidable category 2-4 HAPUs over the next 3 consecutive years (2016-2019). Using the metric of 'rate per 1,000 occupied bed days', this will amount to a gradual reduction from **2.33** (CHS 2015-2016 average) to **0.98**.
  - The Trust's Open & Honest data is being utilised to map improvement, (although this will be triangulated with Safety Thermometer data and process measures, in the form of audit results).
- Performance over Q1 & Q2 2016-2017 is highlighted below. This shows that the Trust is <u>not</u> currently on track to achieve the improvement target for this year, i.e. a 25% reduction in cat 2-4 HAPUs.

Progress

	2015-16	April	May	June	July	Aug	Sept
CHS Actual	2.33	1.56	2.71	2.31	3.69	2.56	2.87
Target		2.28	2.23	2.18	2.13	2.08	2.04

The full Pressure Ulcer Improvement Plan Progress Report (October 2016) attached below:

<u>.2</u>



PU IMPROVEMENT PLAN - PROGRESS RE

## Reason if off target (where applicable)

 Developments and new initiatives not fully embedded in practice yet which is compounded by busy working environments and competing demands

# Actions to get back on target (where applicable)

- Introduction of Health Care Assistant Pressure Ulcer Champions to help compliance with the "SSKIN Bundle"
- Establishment of a Pressure Ulcer Review Panel to provide the opportunity for a deep dive into the acre and management of patients who develop category 3-4 HAPUs
- The hosting of a Pressure Ulcer World Café to help generate a network of people to support improvement. Another World Café is being planned for Q3
- The planned introduction of monthly Matron audits of "SSKIN Bundle" to be rolled out across the Trust in Q3
- Introduction of Safety Cross / Calendar as a means to display pressure
  ulcer data in a visual format that is easily understood and interpreted by
  clinical staff. This currently being piloted in Care of the Elderly and will be
  rolled out in Q3

	PATIENT SAFETY	Measured by	Monitored by	Reported to
2	Improve the completion, documentation and visibility of Do Not Attempt Cardio Pulmonary Resuscitation (DNACPR) orders	Internal Reporting	Resuscitation Group	Seso
	Lead Contact(s): Diane McDermott – Resuscitation Services Manager			
	Target: 10% improvement by Q4			
	Current Position	Reason if off target (where applicable)	licable)	
	Recent audits have been undertaken on the completion of documentation and visibility of DNACPR decisions in the Directorate of Rehabilitation and Elderly Medicine (January and October 2016).	<ul><li>In 79% of cases, do entirety.</li><li>In 71% of cases nur</li></ul>	In 79% of cases, doctors are not completing the DNACPR form in its entirety. In 71% of cases nursing staff are not recording the decision in nursing	NACPR form in its e decision in nursing
	A comparison of the results shows that out of 13 standards measured there was an	healthcare records i.e. V6.	i.e. V6.	
ssə.	improvement in compliance in 11 of those areas, i.e. correct filling of DNACPR notices in the notes, accurate completion of the DNACPR form including	Actions to get back on target (where applicable)	rhere applicable)	
Progr	demographics, rationale for the decision and who it was communicated with, etc.	<ul> <li>Resuscitation department to c doctors during their induction</li> </ul>	Resuscitation department to continue to deliver training to all new doctors during their induction	raining to all new
	The two areas that have shown a decline are:	Review trust policy	Review trust policy once national guidance is published in 2017	lished in 2017
	<ul> <li>All sections of the form are fully completed</li> <li>Decisions recorded in the nursing healthcare records</li> </ul>			

	PATIENT SAFETY	Measured by	Monitored by	Reported to
c	Improve the reporting and investigation of hospital associated VTE events	Internal report	Venous Thromboembolism Group	CGSG
	Lead Contact(s): Chair VTE Group			
	Target: Improved identification of patients that require RCA investigations and to move to a medically led RCA	RCA investigation process	process	
	Current Position Actions to get bac	Actions to get back on target (where applicable)	olicable)	
Progress	<ul> <li>The Trust VTE Group has agreed (October 2016) a revised process for investigating all cases of hospital acquired thrombosis which will be much more clinically led and involves oversight from the VTE Group.</li> <li>The process involves triaging a list of patients on a monthly basis who have had either a new episode of VTE during their hospitals stay or have been readmitted within 90 of discharge following an inpatient stay of at least 24 hours. This allows the identification of genuine cases for clinical review.</li> <li>The responsible consultant for each confirmed case of HAT will be asked to undertake a case review using the national proforma and a judgement will be made on whether the episode could have been prevented.</li> <li>The outcomes of all cases, and any lessons learnt for the Organisation, will be presented at the quarterly VTE Group before a composite report is shared with Commissioners.</li> </ul>	The new process will be communicated to all senior doctors and clinical teams across the Organisation.  The local process will get back on track with the August cohort of patients.  The local process will now be co-ordinated by the Clinical Governance Department	communicated to all ganisation. back on track with the co-ordinated by the	senior doctors and ne August cohort of Clinical Governance
	<ul> <li>There has been a delay in implementing the new arrangements as the key consultant involved in the initial triage of patients for clinical review has been on planned leave.</li> </ul>			

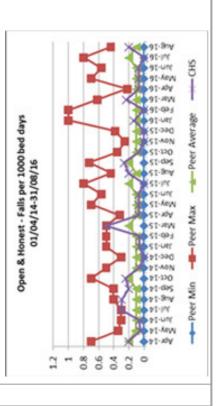
	PATIENT SAFETY	Measured by	Monitored by	Reported to	
4	4 Reduce the number of patient falls that result in serious harm	Incident reporting system	Falls Group	CGSG	
	Lead Contact(s): Debbie Cheetham – Lead Nurse Patient Safety				
	Target: To sustain our current position of being below the regional and national average for patients suffering harm from a fall in hospital.	ige for patients suffering harm from a fall i	in hospital.		

### **Current Position**

Consistently better than the reported peer averages for patients suffering harm from a fall in hospital (with the exception of the Open & Honest data 2014-2015). This position is supported by the results of the most recent (2015) annual national audit of inpatient falls by the Royal College of Physicians, which indicates that CHS is the top performing trust in the region. The audit measures practice against NICE guidance on falls assessment and prevention (NICE CG 161.

	201	2015/16	2016	2016/17
	ST	0&H	ST	0&H
Total No. Hospital Falls	23 ↑	17 🕹	2 ←	10 ↑
Average rate / 1,000 bed days	0.28	↑60.0	0.14 \( \)	0.10↑
Total No. Low Harm	19		2 ←	
Total No. Moderate Harm	<b>→</b> €	$16 \downarrow$	$\uparrow$ 0	<b>↑</b> 8
Total No. Severe Harm	$1 \leftrightarrow$	<b>↑</b> 0	$\uparrow$ 0	2 \
Total No. Death	↔0	$1 \leftrightarrow$	↔0	<b>↑</b> 0
Reported Peer Average	0.45	0.12	0.43	0.13

Progress



## Reason if off target (where applicable)

# Actions to get back on target (where applicable)

The Trust's Hospital Falls Reduction Group is leading on this quality priority. The purpose of the group is to oversee the implementation of guidelines for the prevention and management of in-patient falls within the Trust by:

- Providing professional expertise and ensuring that the Trust Prevention and Management of Hospital Based Falls policy and guidance is consistent with national clinical standards set out by the National Institute of Health & Social Care Excellence (NICE); the National Patient Safety Agency and Royal College of Physicians
- Providing leadership within the Trust for the prevention and reduction of hospital falls for in-patients,
- Acting as a point of contact for and updating the Clinical Governance Steering Group on all hospital based falls prevention and management of in-patients.
- Promoting best practice through the development of local protocols based on national best practice guidelines, such as NICE clinical guidance, National Patient Safety Agency and Royal College of Physicians

The group continue to monitor falls data and incidents and ultimately drive improvements in relation to falls risk assessment and management within CHS.

	CLINICAL EFFECTIVENESS	Measured by	Monitored by	Reported to	
1	Review Trust mortality and minimise avoidable deaths	National mortality indicators Outcomes from the Mortality Review Panel	Mortality Review Group	CGSG	
	Lead Contact(s): Ian Martin — Medical Director David Laws — Chair Mortality review Panel Gary Schuster — Clinical Governance Manager				
	Target (s): a) To review > = 80% of patient deaths using the MRP process b) Achieve > = 90% of responses from departmental reviews c) Full participation in the national mortality case record review programme	el.			
	Current Position	Reason if off target (where applicable)			
	a) The Mortality Review Panel has reviewed 87.9% of deaths in Quarter 1 2016/17. CHSFT continues to have the highest review rate in the North East. Target has been achieved.	c) There has been minimal progress in implementation of the national mortality case record review programme, beyond the appointment of a national programme provider. Any progress or impact for local Trusts will be highlighted, in the first instance, at the Regional Mortality Group for	gress in implementat irogramme, beyond th Any progress or impac ance, at the Regional	ion of the national ne appointment of a t for local Trusts will Mortality Group for	
SS	140 120 100 80	which City Hospitals plays a full and active part.  Actions to get back on target (where applicable)	and active part. <b>plicable)</b>		
Progre	40 20 0 Jul-15 Aug-15 Sep-15 Oct-15 Jan-16 Feb-16 Mar-16 Apr-16 Jun-16	<ul> <li>No specific actions but will expect details about the National Mortality</li> <li>Case Record Review Programme to be announced soon</li> </ul>	pect details about the e to be announced soo	e National Mortality in	
	Reviews CD Deaths				
	b) 10 reviews have prompted a departmental review in Quarter 1. All cases (100%) have received a local response with many indicating actions or improvements to be undertaken as a direct result of engagement in the mortality review process. Target has been achieved.				

	CLINICAL EFFECTIVENESS				Measured by	d by	Monitored by	Reported to
7	Improve the process of fluid management and documentation	nt and docume	utation		Local clinical audit		Nutrition Group	CGSG
	Lead Contact(s): Debbie Cheetham – Lead Nurse Patient Saf	ad Nurse Patie	nt Safety &	ety & Chair Nutrition Group	dno			
	Target: Increase % for each element of the audit undertaken in January 2016	he audit under	taken in Jar	uary 2016				
	Current Position				Reason if off target (where applicable)	re applicable)		
	Improvement in some elements of the audit, but deterioration in others in most recent audit (Sept 2016). Work to date, in the form of staff engagement events, has focused on understanding operational challenges which will inform the improvement plan and associated action plan.	audit, but det in the form o ional challen	erioration ir of staff enga ges which	others in most gement events, will inform the	Actions to get back on target (where applicable)	rget (where ap	plicable)	
		May 2015	lan 2016	Sent 2016	The Trust's Nutrition Steering Group is leading on this quality priority. The purpose	ring Group is le	eading on this quality	priority. The purpose
		1VIAY 2013	Jan 2010	Jept 2010	of the group is to provide strategic leadership and co-ordination for all aspects of nutrition and hydration across the Trust to facilitate best practice and a positive	e strategic lead scross the Trus	lership and co-ordina t to facilitate best pr	tion for all aspects of actice and a positive
	Any special instructions written?	N/R	15.5%	$11.2\%$ $\downarrow$	patient, visitor and staff experience.	xperience.		_
	Chart completed fully over 24 hours?	49.5%	78.4%↑	78.3% ↔		:	:	- - -
	Drinking water available next to patient?	73.9%	80.4% ↑	79.0% ↔	The group is currently devising a Nutrition & Hydration Improvement Plan which will be completed in Q4.	vising a Nutrit	ion & Hydration Impi	rovement Plan which
ssə		18.0%	% ou)	% ou)				
gre	_		given)	given)				
Pro	Were these IV infusions recorded on fluid balance chart?	12.6%	78.3%↑	7 %9.′29				
	Does output appear to be accurately recorded?	18.0%	43.3% ↑	28.7% ↓				
	Number where output <u>not</u> accurately recorded:	82.0%	26.7% ↓	71.3% ↑				
	If output <u>not</u> accurately recorded, is frequency of passing urine recorded rather than the volume?	28.8%	19.7% ↑	89.2% \$				
	Balance box completed?	10.8%	38.1%↑	31.5% $\downarrow$				
	Fluid balance summary chart in place?	27.9%	34.0% ↑	44.1% ↑				
	Does fluid balance summary chart cross check with fluid balance chart?	20.7%	57.6%↑	71.4% ↑				

	CLINICAL EFFECTIVENESS			Measured by	Monitored by	Reported to	
m	Improve the assessment and management of patients with sepsis	I management of patients v	with sepsis	CQUIN tracker and upload to national Unify system	Sepsis Group	CGSG	
	Lead Contact(s): Aly Roy – C	hair Sepsis Group, Tallulah	Armit – Clinical Governance Fa	Lead Contact(s): Aly Roy – Chair Sepsis Group, Tallulah Armit – Clinical Governance Facilitator, Gary Schuster – Clinical Governance Manager	าance Manager		
	Target: Implementation of CQUIN targets for both ED, PED, a) % of ED/ PED admissions who are screened accord (25%), Q3 – Provide baseline in Q3 (25%) Agree ta b) % of Acute Sepsis ED admissions with Empiric Revi (25%), Q3 – Provide baseline in Q3 (25%) Agree ta c) % of Acute Sepsis Inpatient admissions with Empir Provide baseline in Q3 (25%) Agree tagets for Q4,	nplementation of CQUIN targets for both ED, PED, % of ED/ PED admissions who are screened accord (25%), Q3 – Provide baseline in Q3 (25%) Agree tar % of Acute Sepsis ED admissions with Empiric Revis (25%), Q3 – Provide baseline in Q3 (25%) Agree tar % of Acute Sepsis Inpatient admissions with Empiriprovide baseline in Q3 (25%) Agree targets for Q4,	nplementation of CQUIN targets for both ED, PED, Paediatric and adult in-patient areas (sepsis screing of ED/ PED admissions who are screened according to local protocol – 90% each Quarter. Inpatien (25%), Q3 – Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%) of Acute Sepsis ED admissions with Empiric Review within 72 hours – 90% each Quarter. Inpatient (25%), Q3 – Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%) of Acute Sepsis Inpatient admissions with Empiric Review within 72 hours. Inpatients - Q1 – Action Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%)	mplementation of CQUIN targets for both ED, Pediatric and adult in-patient areas (sepsis screening, administration of antibiotics and empiric review).  % of ED/ PED admissions who are screened according to local protocol – 90% each Quarter. Inpatients – Q1 – Action plan (25% payment), Q2 – Monitoring plan (25%), Q3 – Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%)  % of Acute Sepsis ED admissions with Empiric Review within 72 hours – 90% each Quarter. Inpatients - Q1 – Action plan (25% payment), Q2 – Monitoring plan (25%), Q3 – Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%)  % of Acute Sepsis Inpatient admissions with Empiric Review within 72 hours. Inpatients - Q1 – Action plan (25% payment), Q2 – Monitoring plan (25%), Q3 – Provide baseline in Q3 (25%) Agree targets for Q4, Q4 – Achieve targets set in Q3 (25%)	tion of antibiotics and plan (25% payment), Clan (25% payment), Qlant), Q2 – Monitoring	empiric review). 22 – Monitoring plan 2 – Monitoring plan 3 plan (25%), Q3 –	ı
	Current Position			Actions to get back on target (where applicable)	oplicable)		
	Emergency Department (ED)			<ul> <li>Adoption of regional approach to sepsis assessment and management</li> </ul>	h to sepsis assessme	nt and management	
		Q1 2015/16	Q1 2016/17				
	ED Screening	65.33%	62.67%	<ul> <li>Performance monitoring ove</li> </ul>	overseen by the Trust	Sepsis Group and	
	ED antibiotics	40.85%	20.00%	escalation to CGSG if required			
	ED Empiric Review	94.05%	98.25%	<ul> <li>Further changes to sepsis screening tool and grade of sepsis reporting</li> </ul>	ening tool and grade of	f sepsis reporting	
SS		rt of 50% for performance 50%	%-89%	<ul> <li>Trust Sepsis Lead raising the profile and clarifying the Trust expectation on sepsis practices</li> </ul>	orofile and clarifying t	he Trust expectation	
Progre	Inpatient •	<u>s (IP)</u> Q1 – Development of Action plan (Target payment)	achieved and full CQUIN	<ul> <li>Development of targeted training and education with staff (using Critical Care Outreach Team) and the provision of generic sepsis awareness sessions</li> </ul>	ing and education wit ie provision of gener	:h staff (using Critical ic sepsis awareness	
	• Q2 – Monitoring Pla	Q2 – Monitoring Plan (Target achieved and full CQU	II CQUIN payment)	<ul> <li>Ward based monitoring reports (on level of sepsis screening) sent out fortnightly – to help staff engage in the process</li> </ul>	ts (on level of sepsis ge in the process	screening) sent out	
	Reason if off target (where applicable)	applicable)		<ul> <li>Regular visits to wards to resolve any staff queries and demonstrate functionality of the screening process</li> </ul>	solve any staff queri process	es and demonstrate	
	<ul> <li>Adoption of new (cc competing demands</li> </ul>	Adoption of new (complex) processes in busy clini competing demands	y clinical environments with				
	<ul> <li>The challenge of the</li> </ul>	The challenge of the timescales associated with the	th the CQUIN targets				

	CLINICAL EFFECTIVENESS	Measured by	Monitored by	Reported to
4	Reduction in the number of avoidable (predictable) cardiac arrests	Local action plan	Resuscitation Group	Clinical Governance Steering Group
	Lead Contact: Dianne McDermott – Resuscitation Services Manager			
	Target: Improvement of 5% for 2016 /17			
	Current Position Reason if o	Reason if off target (where applicable)		
Progress	The incidence of cardiac arrests attended by the Arrest Team per 1,000 hospital admissions for the year 2015/2016 was 1.45 (Source: National Cardiac Arrest Audit). The target is for a 5% reduction which equates to a rate of 1.37 per 1,000 admissions or better. In Quarter 1 2016/17 the Trust has achieved an above target rate of 1.35. The reason for this may that staff are beginning to appropriately recognition is becoming embedded in training and clinical practice.  Solve a second a se	Actions to get back on target (where applicable)  Recognition of the critically ill patient resulting in earlier initiation of appropriate treatment and prevention of cardiac arrest with use of the NEWS system.	pplicable)  Il patient resulting in evention of cardiac a	earlier initiation of rrest with use of the

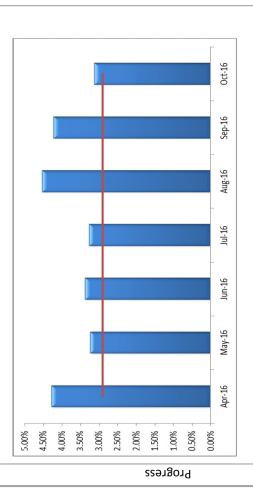
	PATIENT EXPERIENCE	Measured by	Monitored by	Reported to
1	Improve the in-hospital management of patients with dementia	Local action plan	Dementia Group	PCPEC
	Lead Contact: Julie McDonald – Deputy Director of Nursing & Quality (Corporate Lead)  Dr Lesley Young – Consultant and Clinical Dementia Lead (Clinical Lead)	te Lead) Il Lead)		
	Target: Implement the priorities from the national audit of in-hospital manage	in-hospital management of patients with dementia	entia	
Progress	<ul> <li>Compliance with NICE guidelines 103 to screen all adult in-patients aged 65years +</li> <li>Ward compliance with completion cognitive screening of patients 65years+ displayed on ward dashboards data information Launchpad</li> <li>Development of environment standards is included in the Dementia action plan which is monitored by Patient, Carer, Public Experience Committee</li> <li>Mental Capacity Act training to be included in the safeguarding adults elearning programme mandated for all clinical staff</li> <li>Embedding the core principles of the carers charter including carers passport, caring for carers algorithm</li> <li>Reason if off target (where applicable)</li> </ul> On target	Actions t	<ul> <li>Actions to get back on target (where applicable)</li> <li>Safeguarding Adults e-learning programme developed awaiting sign off from Human Resources Steering group (HRSG)</li> <li>Cognitive screening tool 4AT to include inpatients 65years+ now live</li> <li>Following a meeting with Director of Estates it was agreed that the Dementia Environment Standards should apply to any areas that require decoration or refurbishment and any new build. Draft standards developed, awaiting ratification.</li> </ul>	ped awaiting sign off Syears+ now live was agreed that the iny areas that require ild. Draft standards ild.

PATIENT EXPERIENCE	Measured by	Monitored by	Reported to
Reducing cancellations of outpatient consultations	Local performance data	Performance / Service Improvement	Operations Committee
Lead Contact: Alison King – Acting Head of Performance & Improvement, Laur	mprovement, Laura Bond – Service Improvement Manager	ent Manager	
Target: Reduce the number of outpatient cancellations by 10% during 2016/17	7		

7

### **Current Position**

Performance at Trust level from April to date is shown below. Increases in cancellations in April, August and September were due to sickness, annual leave, Doctor availability and capacity issues (i.e. unable to rebook cancellations).



Specialty level cancellations show that the top 5 specialties for the year to date are: Gastro, Anaesthetics, Gynaecology, Neurology and ENT.

## Reason if off target (where applicable)

This is due to sickness, booked outside of the e-referral system, reason not Cancellations under 6 week's accounts for the majority of cancellations (80%). specified and no Dr available (registrar). Annual leave <6 weeks only accounts for 9% of all cancellations under 6 weeks.

# Actions to get back on target (where applicable)

- Directorate Managers and feedback requested on actions to be taken Monthly analysis is provided to Divisional General Managers and
- cancelled appointment cannot be re-booked in the e-referral system due The cancellation reason 'booked outside of the e-referral system' is not to capacity issues. Work is ongoing with outpatients so that the actual the primary reason for the cancellation. This is used whereby the reason for the cancellation is recorded
- Demand and capacity models are in place for the majority of specialties which help Directorates and outpatients plan capacity to meet demand annual leave however the consultant contract only requires 6 weeks' proactively. This should reduce the number of cancellations due to notice to be given by consultants
- Looking at demand and capacity to see if any capacity can be 'protected' to reschedule cancelled patients i.e. ensure the capacity to re-book patients in within a reasonable timescale
- Ensure the is process followed re: Directorate Managers and Clinical Directors signing off annual leave requests and cancelling clinics

Improve the timeliness of response to patient complaints  Lead Contact: Julie McDonald – Deputy Director of Nursing & Quality  Target: Reduce backlog of complaints to <20%  Current Position  At the end of Q2, 52 of 106 complaints awaiting a first response are out of agreed timescales (49%). There is no backlog in the Help and Advice Service (HAAS).  60  53  60  60  60  60  60  60  60  60  60  6				
		Local performance data	Directorates / Help & Advice Service	PCPEC
	Nursing & Quality			
	_			
	Actic	Actions to get back on target (where applicable)	where applicable)	
vamber of formal complaints 50 50 50 50 50 50 50 50 50 50 50 50 50	rst response are out of agreed d Advice Service (HAAS).	<ul><li>Increase in HAAS staffing and review of role</li><li>All Quality Risk Facilitators are now in post.</li></ul>	Increase in HAAS staffing and review of roles and responsibilities. All Quality Risk Facilitators are now in post.	ponsibilities.
Formal Green Formal Amber Formal Red Formal Green Formal Amber Formal Red Fig 1: All ongoing complaints within and out with timefram policy – position at the end of Sept 2016  Reason if off target (where applicable) On target	☑ Within timeframe ■ Outwith timeframe meframes in accordance with	Report developed to and enable performar     Complaints Process Re     Monitoring by PCPEC.	Report developed to provide transparency of outstanding complaints, and enable performance monitoring and KPI.  Complaints Process Review workshop planned for Q3.  Monitoring by PCPEC.	tanding complaints,

	PATIENT EXPERIENCE	Measured by	Monitored by	Reported to
4	Increase the % of patients who reported they had a positive experience (Q72 - Overall)	National In-patient Survey	Patient Experience / Clinical Governance	PCPEC
	Lead Contact: Julie McDonald – Deputy Director of Nursing & Quality			
	Target: Improve score against 2015 performance (2015 = $8.1/10$ )			
	Current Position	Actions to get back on target (where applicable)	(where applicable)	
	The Trust is currently carrying out the fieldwork for the 2016 National Inpatient Survey with the results expected to be published in Autumn 2017. The exact date will be made know soon. Therefore the score for this particular question is unknown.	Not applicable until publicatio	Not applicable until publication of national data expected in Spring 2017.	Spring 2017.
SS	In terms of sharing the results from the 2015 Inpatients Survey, the following have been carried out:			
Progres	<ul> <li>Communication plan developed and action planning session with key staff undertaken</li> <li>Results shared at OMG and with Matrons and Ward Managers</li> <li>Staff engagement event held in September 2016 (World café), with pledges made by individual wards and departments</li> <li>Trust wide good practice sharing event on NHS Charge Day October 2016</li> </ul>			
	Reason if off target (where applicable)			
	Not applicable			

	STAFF EXPERIENCE					Measured by	Monitored by	Reported to	
1	Increase the number of staff participating in the staff FFT	in the sta	ff FFT			National FFT data	Nursing & Quality	PCPEC	
	Lead Contact: Julie McDonald – Deputy Director of Nursing & Quality	rector of	Nursing &	Quality					
	Target: Increase the number of staff participating in staff	ipating ir		. – 20% im	provement	FFT-20% improvement on 2015/16 total responses, i.e. $1857$ to $2228$	1857 to 2228		_
	Current Position								
		Total	tal	Recomr	Recommended				
	How likely are you to recommend this	Q1	Q2	Q1	075				
	organisation to intenus and lamily in they needed <u>care or treatment</u>	864	926	83%	82%				
	How likely are you to recommend this	Q1	0,2	Q1	075				
	organisation to mends and ramily as a place to work	864	926	73%	%69				
SS	Total to date	18	1850						
Progre	To achieve 2228 (20% increase), requires 378 responses due to the National Staff Survey).	378 resp		Q4 (no sı	in Q4 (no survey in Q3				
	Q1 results shared with directorates, Trust wide communications delivered.	i, Trust		You Saic	'You Said/We Did'				
	Reason if off target								
	On target								
	Actions to get back on target (where applicable)	icable)							
	Not applicable								
									7

### CONCLUSION

The introduction of the Quality Report demonstrates that providers are committed to improving quality from the Board to the front line. They help develop corporate ownership of the quality agenda and give Boards a greater ability to drive improvements. They also give Trusts' an opportunity to describe their performance and identify where they feel progress is needed. This paper provides a 6 month update against each of the quality priorities to be formally reported within the Quality Report 2016/17. The Trust is on target to achieve the majority of priorities using the information available at the time of writing. In some other areas, the outcomes from action plans will be know towards the end of the reporting period.

The final Quality Report will be completed in May 2017.

C. Salurs

Gary Schuster Clinical Governance Manager

### CITY HOSPITALS SUNDERLAND NHS FOUNDATION TRUST COUNCIL OF GOVERNORS

### SELECTION OF GOVERNOR INDICATOR FOR EXTERNAL ASSURANCE (TRUST QUALITY REPORT 2016/17)

### **MARCH 2017**

### 1. INTRODUCTION

All NHS Trusts are required to produce statements about the the quality of care they provide to their communities as part of their annual reports. For Foundation Trusts, this is known as a Quality Report which incorporates the requirements of the national Quality Accounts Regulations as well as NHS Improvement's additional reporting requirements.

There is also an obligation for Trusts to acquire external assurance on their Quality Reports which includes substantive testing on two mandatory indicators and one local indicator, the latter to be selected by the Council of Governors. The assurance exercise is undertaken by externally appointed accredited auditors. Subjecting these indicators to independent scrutiny improves the quality and integrity of data on which Trust performance reporting and monitoring depends. Details about the external assurance process have recently been published by NHS Improvement: <a href="https://improvement.nhs.uk/uploads/documents/Detailed req for assurancefor qual repts 16-17.pdf">https://improvement.nhs.uk/uploads/documents/Detailed req for assurancefor qual repts 16-17.pdf</a>

### 2. OVERVIEW OF TESTING PROCESS FOR THE LOCAL INDICATOR

NHS Foundation Trusts are required to get assurance through substantive sample testing over one local indicator, as selected by the Governors of the Trust.

The testing strategy for the indicator is not defined by NHS Improvement; it is for the auditors to determine as it is, in part, determined by the specific processes and controls in place at the Trust. However, auditors will need to document the systems used to produce the specified indicator, perform a 'walkthrough' of the system to get an understanding of the data collection process, and then test the indicator against supporting documentation to get assurance on the following dimensions of data quality, namely;

- Accuracy is the data recorded correctly and is it in line with the methodology for calculation,
- Validity has the data been produced in compliance with relevant requirements,
- Reliability has the data been collected using a stable process in a consistent manner over a period of time,
- Timeliness is the data captured as close to the associated event as possible and available for use in a reasonable time period,
- Relevance does all the data used to generate the indicator meet eligibility requirements as defined by guidance, and

 Completeness - is all relevant information, as specified in the methodology, included in the calculation.

The auditor will provide a report on the findings and make any necessary recommendations for improvements on the local indicator, this is known as 'The Governors' Report'.

### 3. SELECTION OF THE LOCAL INDICATOR

Governors have the freedom to select an indicator of their choice. However the Trust has previously provided a short list of potential indicators that are auditable and where measurement and reporting systems exist (see list below). This has generally helped Governors in their decision-making. To reiterate, there is a no obligation for Governors to select any indicators from the following list but they do provide possible examples:

- Patient safety incidents resulting in severe harm or death (previously used in 2013/14),
- Hospital acquired pressure ulcers categorised as grade 3/4,
- Adult inpatients who have had a VTE (venous thrombo embolism) risk assessment on admission to hospital using the clinical criteria of the national tool,
- Achieve 95% overall harm free care for all elements of the NHS Safety Thermometer (used in 2015/16),
- Reducing cancellations of outpatient appointments,
- Timeliness of response to patients complaints, and
- Percentage of electronic clinical communications that were sent to GPs within 24 hours following an A&E attendance, excluding those patients who are admitted as a result of their attendance.

Once a local indicator is selected this will be communicated to external auditors and they will then begin to plan their assurance work which is expected to be completed by May 2017.

### 4. RECOMMENDATION

The Council of Governors is asked to:

Note the requirements for external assurance testing,

• Select one local indicator for external testing that will be included in the Quality Report 2016/17.

**Bob Brown** 

**Director of Quality & Transformation** 

Gary Schuster

Colunto

**Clinical Governance Manager** 

### CITY HOSPITALS SUNDERLAND NHS FOUNDATION TRUST

### **DEPARTMENT OF INFORMATION MANAGEMENT AND TECHNOLOGY**

### INFORMATION GOVERNANCE TOOLKIT – CHS AND CHURCH VIEW

### **COUNCIL OF GOVERNORS**

### **MARCH 2017**

### 1. INTRODUCTION AND BACKGROUND

The Information Governance Toolkit is now in its fourteenth year, and has evolved to the point where it is being used by over 25,000 organisations.

The purpose of this paper is to provide an overview of Information Governance (IG) and the IG Toolkit. The paper will then highlight the process City Hospitals Sunderland NHs Foundation Trust (CHS) has followed in completing the IG Toolkit, and will summarise the scores for the end of March 2017. Subject to approval, the final submission is to be made on 31<sup>st</sup> March 2017.

### 2. WHAT IS INFORMATION GOVERNANCE?

Information Governance is to do with the way organisations process or handle information. It covers the holding, obtaining, recording, use and sharing of that information. It specifically addresses how the organisation meets its legal obligations and how it secures the information it holds.

Information Governance applies to all information held by the organisation but is also specifically concerned with personal information (ie that relating to patients/service users and employees), and corporate information (eg financial and accounting records).

Information Governance provides a way for employees to deal consistently with the many different rules about how information is handled, including those set out in:

- The Data Protection Act 1998;
- The Common Law Duty of Confidentiality;
- The Confidentiality NHS Code of Practice;
- The NHS Care Records Guarantee for England;
- The Social Care Records Guarantee for England;
- The international information security standard: ISO/IEC 27002: 2013 and ISO/IEC 27001:2013;
- The Information Security NHS Code of Practice;
- The Records Management NHS Code of Practice;
- The Freedom of Information Act 2000;
- The Human Rights Act article 8;
- The 'Report on the Review of Patient Identifiable Information (The Caldicott Report)' and the 'Information: To share or not to share? The Information Governance Review (Caldicott 2 Review)';

 Information: To share or not to share - Government Response to the Caldicott 2 Review.

Whilst a key focus of Information Governance is the use of information about service users, it applies to information and information processing in its broadest sense, and underpins both clinical and corporate governance. Accordingly it should be afforded appropriate priority.

The four fundamental aims of Information Governance are:

- To support the provision of high quality care by promoting the effective and appropriate use of information;
- To encourage responsible staff to work closely together, preventing duplication of effort and enabling more efficient use of resources;
- To develop support arrangements and provide staff with appropriate tools and support to enable them to discharge their responsibilities to consistently high standards;
- To enable organisations to understand their own performance and manage improvement in a systematic and effective way.

### 3. WHAT IS THE INFORMATION GOVERNANCE TOOLKIT?

The Information Governance Toolkit is a Department of Health (DH) Policy delivery vehicle that NHS Digital (formerly the Health and Social Care Information Centre (HSCIC)) is commissioned to develop and maintain. It draws together the legal rules and central guidance set out by DH policy and presents them in in a single standard as a set of information governance requirements. The organisations in scope of this are required to carry out self-assessments of their compliance against the IG requirements on 3 occasions during the year – Baseline in July, performance update in October and a final submission at the end of March.

### 4. WHAT ARE THE IG TOOLKIT REQUIREMENTS?

### City Hospitals Sunderland NHS Foundation Trust

For Acute Trusts (including FTs), the IG Toolkit consists of 45 requirements divided across 6 initiatives:

- Information Governance Management;
- Confidentiality and Data Protection Assurance;
- Information Security Assurance:
- Clinical Information Assurance:
- Secondary Uses Assurance;
- Corporate Information Assurance.

### **Church View Medical Practice**

For GP Practices, the IG Toolkit consists of 13 requirements divided across 3 initiatives:

- Information Governance Management;
- Confidentiality and Data Protection Assurance;
- Information Security Assurance.

### 5. WHAT IS THE PURPOSE OF THE IG ASSESSMENT?

The purpose of the assessment is to enable organisations to measure their compliance against the law, information security standards and central guidance, and to see whether information is handled correctly and protected from unauthorised access, loss, damage and destruction.

Where partial or non-compliance is revealed, organisations must take appropriate measures (eg assign responsibility, or put in place policies, procedures, processes & guidance for staff), with the aim of making cultural changes and raising Information Governance standards through year-on-year improvements.

The ultimate aim is to demonstrate that the organisation can be trusted to maintain the confidentiality and security of personal information. This in turn increases public confidence that the NHS and its partners can be trusted with personal data.

### 6. WHO HAS TO CARRY OUT THE IG ASSESSMENT?

All health and social care service providers, commissioners and suppliers must have regard to the Information Governance Toolkit Standard approved by the Standardisation Committee for Care Information (SCCI), which replaces the Information Standards Board (ISB) for Health and Social Care (ISB), and is a sub-group of the National Information Board (NIB).

All organisations that have access to NHS patient data must provide assurances that they are practising good information governance and use the IG Toolkit to evidence this. Where services are commissioned for NHS patients, the commissioner is required to obtain this assurance from the provider organisation and this requirement should be set out in the commissioner-provider contract.

With changes planned to commissioning structures and with increasingly diverse care providers, Sir David Nicholson, and Christopher Graham, Information Commissioner published a joint letter to ensure that everyone continues to give Information Governance the priority and attention it needs. The letter signalled the intention of the NHS and the Information Commissioner's Office to work together in supporting the NHS to deliver good Information Governance. The letter was distributed to all Chief Executives of NHS Trusts and the relevant commissioners or performance regulators at the time (5<sup>th</sup> September 2011).

It remains Department of Health policy that all bodies that process NHS patient information, for whatever purpose, should provide assurance via the IG Toolkit.

'Personalised Health and Care 2020: a framework for action' published by the National Information Board reinforces the need to build and sustain the trust and confidence of the public in the collection, storage and use of their sensitive personal data. The framework requires that the IG Toolkit is further developed to reflect enhanced Information Governance and data security requirements.

IG Toolkit assessments must be completed and published by all bodies that process the personal confidential data of citizens who access health and adult social care services. These include, but are not limited to:

- NHS organisations (Acute Trusts, Ambulance Trusts, Mental Health Trusts, Clinical Commissioning Groups) including Foundation Trusts and NHS Community Health Providers;
- NHS England;
- NHS Digital;
- Local Authority Adult Social Care;
- Local Authority Public Health;
- Primary Care providers (Community Pharmacies/Dispensing Appliance Contractors, Dental Practices, Eye Care Services, General Practices);
- DH arms' length bodies that closely support care services (ie executive agencies such as the Medicines and Healthcare Products Regulatory Agency; special health authorities such as the NHS Business Services Authority);
- Bodies commissioned or otherwise contracted to provide services by any of the above:
- Public Health England.

In addition to the NHS mandate above, other organisations are required to provide IG assurances via the IG Toolkit as part of business/service support processes or contractual terms. That is, for these organisations annual IG Toolkit assessments are required for either or both of two purposes:

- To provide IG assurances to the Department of Health or to NHS commissioners of services;
- To provide IG assurances to NHS Digital as part of the terms and conditions of using national systems and services including N3, Choose and Book etc.

### 7. WHO WILL ACCESS THE IG TOOLKIT SUBMISSION?

One of the primary aims of the IG Toolkit process is to force a change in the culture of NHS organisations. In order to do so, the results of the IG Toolkit will be made widely available. Likely scenarios are summarised below:

- The Public: Results and scores for all NHS organisations are now available via the internet for the public, media and other organisations to view;
- The Information Commissioner (ICO): The ICO may choose to access this information to judge IG maturity as part of their investigation into any issue, complaint or incident;
- Care Quality Commission (CQC): The CQC now use the IG Toolkit to assess outcomes in their wider assessments;
- Internal Audit: Accessed as part of assurance on IG and information security programmes;
- External Audit: It is possible that the IG Toolkit submission could be audited externally;
- Commissioners: It is expected that increasingly commissioning bodies will pay further attention to an organisation's IG status as they assess the quality of an organisation and its processes.

### 8. INFORMATION GOVERNANCE TOOLKIT VERSION 14

### **Submission Deadlines**

Interim submissions have been made, as required, by the following deadlines:

- Baseline assessment by 31 July 2016;
- Performance update by 31 October 2016.

The submission deadline for the final Version 14 assessment for all organisations is:

Final submission by 31 March 2017.

### **Evidence Upload**

The system allows you to specify evidence to support your assessment (eg a policy or procedure document). You can either upload evidence files directly to the IG Toolkit or reference an internet/intranet address or other location. The system tells you what evidence is expected for each requirement but there is inbuilt flexibility so you can also specify your own additional evidence.

### Assessment Scoring

An organisation can see its current (and target) percentage score on the Assessment Summary page. The grading scheme is as follows:

- Satisfactory (coloured green): level 2 or level 3 achieved on all requirements.
- **Not Satisfactory** (coloured red): level 2 or level 3 not achieved on all requirements.

The main purpose of the IG Toolkit is to drive improvement, and a 'Not Satisfactory' (red) status is an effective way to get IG high up on the corporate agenda.

### 9. <u>INFORMATION GOVERNANCE TOOLKIT – 2016/17 ACTIVITIES</u>

CHS has again undertaken a full review of performance against the Information Governance Toolkit ready for the year-end submission to NHS Digital for the end of March 2017 (To be approved by Executive Committee, Council of Governors and Board of Directors). This has been reviewed and approved by CHS Information Governance Group (IGG) on 7<sup>th</sup> March 2017.

During 2016/17, there has been a continued focus on:

- CHSFT Reviewing and refreshing/updating all evidence to sustain at least level 2 performance against all requirements;
- Church View Reviewing and refreshing/updating all evidence to sustain at least level 2 performance against all requirements.
- CHSFT and Church View Focusing on requirement 112 which pertains to ensuring that 95% of all staff have received Information Governance training during the year.

As usual, the process has been independently reviewed by Auditone who have been engaged in the process and are in the final stages of auditing the recommended toolkit submissions for both CHSFT and Church View. Auditone are assessing that:

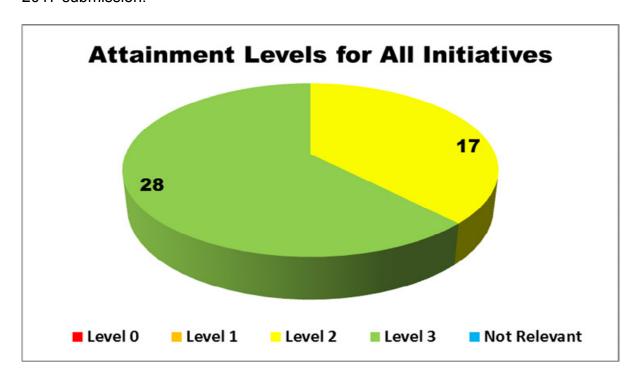
- Appropriate governance arrangements are in place;
- From the evidence, that the submitted IG Toolkit scores are a reasonable assessment of current performance.

Approval is to also be acquired from Executive Committee, Council of Governors and Board of Directors prior to making the final submission.

### 10. INFORMATION GOVERNANCE TOOLKIT - END MARCH 2017 STATUS

### 10.1 CITY HOSPITALS SUNDERLAND NHS FOUNDATION TRUST

The following represents the performance level evidenced for CHSFT for the March 2017 submission:



The table shows that of the 45 requirements, all 45 are assessed as being at Level 2 or Level 3. In detail:

- 17 show evidence that complete to Level 2;
- 28 show evidence to Level 3.

To achieve this performance, since the March 2016 submission, the Trust has reviewed and refreshed data against all requirements. Scores have been maintained against all requirements, with the exception of:

- 302 Security Incident/Event Reporting Level 2 to a Level 3 This was identified for improvement in the annual benchmarking exercise. It was further enhanced with assurances within RRG and QRA reports to the Executive Committee.
- 303 Registration Authority Obligations Level 2 to a Level 3 This was due to the implementation of the RA Policy and procedures, review of access control positions and monitoring of smartcards.

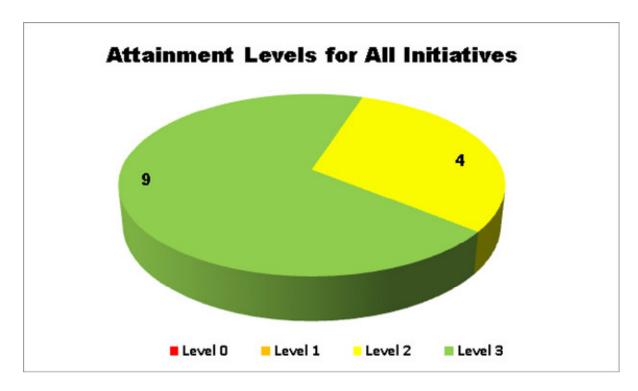
• **505 – Clinical Coding Audit** – Level 3 to a Level 2 (projected) – Final outcome is awaited from a separate clinical coding audit – This is due to an anticipated deterioration of the quality of clinical coding.

The total percentage compliance for all initiatives is 87% = Satisfactory (coloured green).

Details against all 45 requirements are included in **Appendix A**.

### 10.2 CHURCH VIEW MEDICAL CENTRE

The following represents the performance level evidenced for Church View for the March 2017 submission:



This showed that of the 13 requirements, 13 were assessed as being in at Level 2 or Level 3. In detail:

- 4 show evidence that complete to Level 2;
- 9 show evidence to Level 3.

To achieve this performance, since the March 2016 submission the Trust has reviewed and refreshed evidence against all requirements to maintain these scores. Scores have been maintained against all requirements, with the exception of:

- 116 Contracts Level 2 to 3 This was due to the contracts for Church View staff being pulled in line with existing CHS contract arrangements and processes. These ensure Information Governance clauses are clearly and appropriately written into contracts.
- 212 Consent Level 3 to 2 This was due to the changes in the IG Toolkit requirement and expectations of the service pertaining to routine audits/monitoring and satisfaction surveys ensuring service users understand their consent choices.

The total percentage compliance for all initiatives is 89% = Satisfactory (coloured green).

Details against all 13 requirements are included in **Appendix B**.

### 11. CONCLUSIONS & RECOMMENDATIONS

Governors are asked to note the contents of this report and comment accordingly.

Subject to assurance being provided by Audit**one**, confirmation of the outcome of the separate clinical coding audit against requirement 505 (for CHS), and approval from Executive Committee, Council of Governors and Board of Directors, the scores to be submitted as part of the March 2017 submission are as follows:

### 11.1 City Hospitals Sunderland NHS Foundation Trust

This showed that of the 45 requirements, 45 were assessed as being in at Level 2 or Level 3. In detail:

- 17 show evidence that complete to Level 2;
- 28 show evidence to Level 3.

The total percentage compliance for all initiatives is 87% = Satisfactory (coloured green).

### 11.2 Church View Medical Centre

This showed that of the 13 requirements, 13 were assessed as being at Level 2 or Level 3. In detail:

- 4 show evidence that complete to Level 2;
- 9 show evidence to Level 3.

The total percentage compliance for all initiatives is **89%** = **Satisfactory** (coloured **green**).

Governors are asked to approve the submission of the Information Governance Toolkit on 31<sup>st</sup> March 2017 on this basis.

**Andrew Hart** 

C.J. Had.

**Director of Information Management and Technology** 

**March 2017** 

### Appendix A – City Hospitals Sunderland's Requirements/Scores

Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-101	Y	There is an adequate Information Governance Management Framework to support the current and evolving Information Governance agenda	3	3	J Pattison	A J Hart
12-105		There are approved and comprehensive Information Governance Policies with associated strategies and/or improvement plans	3	3	J Pattison	A J Hart
12-110	Υ	Formal contractual arrangements that include compliance with information governance requirements, are in place with all contractors and support organisations	3	3	J Pattison	P Robinson
12-111	Y	Employment contracts which include compliance with information governance standards are in place for all individuals carrying out work on behalf of the organisation	3	3	K Griffin	D Little
12-112	Υ	Information Governance awareness and mandatory training procedures are in place and all staff are appropriately trained	3	3	K Griffin	D Little

Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-200	Υ	The Information Governance agenda is supported by adequate confidentiality and data protection skills, knowledge and experience which meet the organisation's assessed needs	3	3	l Martin	A J Hart
12-201	Y	Staff are provided with clear guidance on keeping personal information secure, on respecting the confidentiality of service users, and on the duty to share information for care purposes	2	2	l Martin	A J Hart
12-202	Y	Personal information is shared for care but is only used in ways that do not directly contribute to the delivery of care services where there is a lawful basis to do so and objections to the disclosure of confidential personal information are appropriately respected	2	2	l Martin	A J Hart
12-203	Υ	Individuals are informed about the proposed uses of their personal information	2	2	L Stores	A Anderson
12-205		There are appropriate procedures for recognising and responding to individuals' requests for access to their personal data	3	2	L Stores	A Anderson
12-206		There are appropriate confidentiality audit procedures to monitor access to confidential personal information	2	3	L Stores	A Anderson
12-207		Where required, protocols governing the routine sharing of personal information have been agreed with other organisations	2	2	I Martin	A J Hart
12-209	Υ	All person identifiable data processed outside of the UK complies with the Data Protection Act 1998 and Department of Health guidelines	NR	2	l Martin	A J Hart
12-210	Y	All new processes, services, information systems, and other relevant information assets are developed and implemented in a secure and structured manner, and comply with IG security accreditation, information quality and confidentiality and data protection requirements	2	2	A J Hart	S Joyce

Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-300	Y	The Information Governance agenda is supported by adequate information security skills, knowledge and experience which meet the organisation's assessed needs	3	3	A J Hart	S Joyce
12-301	Y	A formal information security risk assessment and management programme for key Information Assets has been documented, implemented and reviewed	2	2	J Pattison	A J Hart
12-302	Y	There are documented information security incident / event reporting and management procedures that are accessible to all staff	2	3	M Johnson	F Kay
12-303	Y	There are established business processes and procedures that satisfy the organisation's obligations as a Registration Authority	2	3	K Griffin	J Armstrong
12-304	Y	Monitoring and enforcement processes are in place to ensure NHS national application Smartcard users comply with the terms and conditions of use	2	2	K Griffin	J Armstrong
12-305	Y	Operating and application information systems (under the organisation's control) support appropriate access control functionality and documented and managed access rights are in place for all users of these systems	3	3	A J Hart	S Joyce
12-307	Y	An effectively supported Senior Information Risk Owner takes ownership of the organisation's information risk policy and information risk management strategy	3	3	J Pattison	A J Hart
12-308	Y	All transfers of hardcopy and digital person identifiable and sensitive information have been identified, mapped and risk assessed; technical and organisational measures adequately secure these transfers	2	2	J Pattison	A J Hart

12-309		Business continuity plans are up to date and tested for all critical information assets (data processing facilities, communications services and data) and service - specific measures are in place	3	3	J Pattison	A J Hart
12-310		Procedures are in place to prevent information processing being interrupted or disrupted through equipment failure, environmental hazard or human error	3	3	A J Hart	S Joyce
12-311		Information Assets with computer components are capable of the rapid detection, isolation and removal of malicious code and unauthorised mobile code	3	3	A J Hart	S Joyce
12-313	Υ	Policy and procedures are in place to ensure that Information Communication Technology (ICT) networks operate securely	3	3	A J Hart	S Joyce
12-314	Υ	Policy and procedures ensure that mobile computing and teleworking are secure	2	2	A J Hart	S Joyce
12-323	Y	All information assets that hold, or are, personal data are protected by appropriate organisational and technical measures	2	2	J Pattison	A J Hart
12-324		The confidentiality of service user information is protected through use of pseudonymisation and anonymisation techniques where appropriate	2	2	J Pattison	L Mason

Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-400		The Information Governance agenda is supported by adequate information quality and records management skills, knowledge and experience	3	3	C Harries	L Stores
12-401	Y	There is consistent and comprehensive use of the NHS Number in line with National Patient Safety Agency requirements	2	3	J Pattison	M Walls
12-402		Procedures are in place to ensure the accuracy of service user information on all systems and /or records that support the provision of care	3	3	J Pattison	M Walls
12-404		A multi-professional audit of clinical records across all specialties has been undertaken	3	3	l Martin	G Schuster
12-406		Procedures are in place for monitoring the availability of paper health/care records and tracing missing records	3	3	C Harries	L Stores

Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-501		National data definitions, standards, values and validation programmes are incorporated within key systems and local documentation is updated as standards develop	3	3	J Pattison	M Walls
12-502		External data quality reports are used for monitoring and improving data quality	3	3	J Pattison	M Walls
12-504		Documented procedures are in place for using both local and national benchmarking to identify data quality issues and analyse trends in information over time, ensuring that large changes are investigated and explained	3	3	J Pattison	M Walls
12-505		An audit of clinical coding, based on national standards, has been undertaken by a Clinical Classifications Service (CCS) approved clinical coding auditor within the last 12 months	3	2	J Pattison	M Walls
12-506		A documented procedure and a regular audit cycle for accuracy checks on service user data is in place	3	3	J Pattison	M Walls
12-507		The Completeness and Validity check for data has been completed and passed	3	3	J Pattison	M Walls
12-508		Clinical/care staff are involved in validating information derived from the recording of clinical/care activity	2	2	J Pattison	M Walls
12-510		Training programmes for clinical coding staff entering coded clinical data are comprehensive and conform to national clinical coding standards	3	3	J Pattison	M Walls

Corpora	ite In	formation Assurance				
Req No	Key Req	Description	IGT v13 March 16	IGT v14 March 17	Sponsor	Lead
12-601		Documented and implemented procedures are in place for the effective management of corporate records	2	2	C Harries	A Hetherington
12-603		Documented and publicly available procedures are in place to ensure compliance with the Freedom of Information Act 2000	3	3	C Harries	A Hetherington
12-604		As part of the information lifecycle management strategy, an audit of corporate records has been undertaken	2	2	C Harries	A Hetherington

### **Appendix B – Church View's Requirements/Scores**

Informa	ation Governance Management		
Req No	Description	IGT v13 March 16	IGT v14 March 17
12-114	Responsibility for Information Governance has been assigned to an appropriate member, or members, of staff.	3	3
12-115	There is an information governance policy that addresses the overall requirements of information governance	3	3
12-116	All contracts (staff, contractor and third party) contain clauses that clearly identify information governance responsibilities.	2	3
12-117	All staff members are provided with appropriate training on information governance requirements.	3	3

Confide	entiality and Data Protection Assurance		
Req No	Description	IGT v13 March 16	IGT v14 March 17
12-211	All transfers of personal and sensitive information are conducted in a secure and confidential manner	2	2
12-212	Consent is appropriately sought before personal information is used in ways that do not directly contribute to the delivery of care services and objections to the disclosure of confidential personal information are appropriately respected.	3	2
12-213	There is a publicly available and easy to understand information leaflet that informs patients/service users how their information is used, who may have access to that information, and their own rights to see and obtain copies of their records.	3	3

Information Security Assurance			
Req No	Description	IGT v13 March 16	IGT v14 March 17
12-304	Monitoring and enforcement processes are in place to ensure NHS national application Smartcard users comply with the terms and conditions of use	2	2
12-316	There is an information asset register that includes all key information, software, hardware and services	3	3
12-317	Unauthorised access to the premises, equipment, records and other assets is prevented	3	3
12-318	The use of mobile computing systems is controlled, monitored and audited to ensure their correct operation and to prevent unauthorised access.	2	2
12-319	There are documented plans and procedures to support business continuity in the event of power failures, system failures, natural disasters and other disruptions.	3	3
12-320	There are documented incident management and reporting procedures.	3	3